## To American Depositary Receipt (ADR) Holders

## **Dear Depositary Receipt Owners,**

The annual General Shareholders' Meeting of PJSC GAZPROM to be held by absentee voting is to take place on June 26, 2020.

In 2019, PJSC GAZPROM continued ensuring stable gas supplies to the domestic and external markets. With a rich pool of resources and excellent production facilities, GAZPROM Group sold 271.1 bcm of gas on export markets, including 232.4 bcm on non-CIS country markets. The Russian gas export to Europe was in line with the high figures reached in previous years. Gas sales to CIS nations rose 1.6%, to 38.7 bcm, in 2019.

PJSC GAZPROM implements critical strategic projects.

A gala ceremony timed to the launch of Russian first-ever gas supplies via the *Power of Siberia* pipeline to China, a market with great potential, was held on December 2, 2019. It is among the largest-scale investment projects in the global gas industry. The work was completed as scheduled and competently. PJSC GAZPROM will scale up gas supplies via the *Power of Siberia* pipeline, as contracted with the China National Petroleum Corporation, which will generate some extra export income for the Company and help diversify the sales markets.

Gas supplies via the *TurkStream* gas pipeline, which will promote Turkey's and European nations' energy and environmental safety, commenced in January 2020. The gas pipeline laid down on the Black Sea bottom comprises two strings of 31.5 bcm total annual capacity and delivers Russian gas to the European and Turkish markets, which enables to curtail gas supply costs of our partners and to mitigate transit risks of PJSC GAZPROM.

PJSC GAZPROM continues developing a new gas production cluster on the Yamal Peninsula. In March 2019, the Company commenced full-field development of the Kharasaveyskoye field where gas production is to start in 2023. Besides, the resource pool of the Yamal gas production cluster was expanded: two new fields were discovered offshore, and a significant resource increase in one more field was achieved.

PJSC GAZPROM enhances its business efficiency. For instance, 2019 saw the adoption of several managerial decisions intended to streamline the Company's organizational setup and to reduce its costs.

As part of the efforts to improve the Company's financial strategy, PJSC GAZPROM Board of Directors approved of the Dividend Policy of

PJSC GAZPROM in December 2019. According to the Policy, the dividend calculation base is the adjusted profits attributed to PJSC GAZPROM shareholders and calculated under the International Financial Reporting Standards (IFRS). The dividend payment target is at least 50% of the adjusted net profits under IFRS; the deadline for achieving this level is three years.

PJSC GAZPROM has always focused on strengthening and development of long-term and fruitful relations with the investment community. The Company's management takes an active part in meetings with shareholders and investors, where they cover the production and financial performance in detail, the Company's further development strategy and corporate governance issues.

PJSC GAZPROM traditionally works on environmental safety, first of all, cuts down carbon dioxide emissions, preserves natural diversity, mitigates the environmental impact, and increases energy efficiency. In addition, the world's biggest producer of natural gas – the most environmentally friendly fossil fuel, PJSC GAZPROM makes a significant contribution to global climate goals and elaborates prospective hydrogen energy solutions.

In 2019, PJSC GAZPROM paid record high dividends of RUB 16.61 per ordinary share, by channeling 27% of its net profit under IFRS for this. In the ruble equivalent, the dividend payments more than doubled on 2017. In 2020, despite a tough global oil and gas market environment, PJSC GAZPROM Management Committee suggested that PJSC GAZPROM Board of Directors would recommend the annual General Shareholders' Meeting to approve of the dividend amount of RUB 15.24 per ordinary share for 2019 (RUB 30.48 per ADR).

In view of the above, you are offered to cast your votes for PJSC GAZPROM management representatives when electing members of the Company's Board of Directors.

Thank you for your support, trust and participation in PJSC GAZPROM annual General Shareholders' Meeting.

A.B. Miller Management Committee Chairman PJSC GAZPROM